

**Voting instructions to the Independent Representative****Yes No Abstention**

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|--------|---|--------------------------|--------------------------|--------------------------|
| 1.1    | Approval of the Annual Review, the financial statements of Nestlé S.A. and the consolidated financial statements of the Nestlé Group for 2022                   | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 1.2    | Acceptance of the Compensation Report 2022 (advisory vote)  | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 2      | Discharge to the members of the Board of Directors and of the Management for 2022   | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 3      | Appropriation of profit resulting from the balance sheet of Nestlé S.A. (proposed dividend) for the financial year 2022   | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.1    | Re-elections of the Chair and of the members of the Board of Directors  |                          |                          |                          |
| 4.1.1  | Paul Bulcke, as member and Chairman   | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.1.2  | Ulf Mark Schneider  | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.1.3  | Henri de Castries   | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.1.4  | Renato Fassbind   | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.1.5  | Pablo Isla  | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.1.6  | Patrick Aebischer   | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.1.7  | Kimberly A. Ross  | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.1.8  | Dick Boer   | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.1.9  | Dinesh Paliwal  | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.1.10 | Hanne Jimenez de Mora   | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.1.11 | Lindiwe Majele Sibanda  | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.1.12 | Chris Leong   | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.1.13 | Luca Maestri  | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.2    | Elections to the Board of Directors   |                          |                          |                          |
| 4.2.1  | Rainer Blair  | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.2.2  | Marie-Gabrielle Ineichen-Fleisch  | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.3    | Elections of the members of the Compensation Committee  |                          |                          |                          |
| 4.3.1  | Pablo Isla  | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.3.2  | Patrick Aebischer   | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.3.3  | Dick Boer   | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.3.4  | Dinesh Paliwal  | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.4    | Election of the statutory auditors Ernst & Young Ltd, Lausanne branch   | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 4.5    | Election of the Independent Representative Hartmann Dreyer, Attorneys-at-law  | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 5.1    | Approval of the compensation of the Board of Directors  | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 5.2    | Approval of the compensation of the Executive Board   | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 6      | Capital reduction (by cancellation of shares)   | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 7.1    | Amendments of Provisions of the Articles of Association pertaining to the General Meeting   | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
| 7.2    | Amendments of Provisions of the Articles of Association pertaining to the Board of Directors, Compensation, Contracts and Mandates and Miscellaneous Provisions | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |

  
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